

**From:** [Allen Robinson](#)  
**To:** [Meetings and Documents Review](#)  
**Subject:** Discussion Paper on Meetings and Documents Review  
**Date:** Friday, 28 June 2024 12:04:51 PM

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To The General Manager of the Meetings and Documents Review Group

Dear General Manager

I was interested and pleased to see that the above matter is now being discussed. The implementation of the changes to utilise the current technology, especially the internet, to simplify and make more efficient the conduct of the business of Australian companies.

I am 80 years old, graduated from the School of Accountancy at the University of NSW with Honours in Accountancy in 1967 and became a member of the Institute of Chartered Accountants of Australia (as it then was) in 1971. My working career is summarised:

1961-1966 CSR Ltd, Central Accounting,

1966-1968 Education Officer The Institute of Chartered Accountants in Australia,

1968-1988 With Hungerford, Spooner and Kirkhope, joined as Review and Research Officer, but then through mergers and name changes worked as Audit Manager, then Tax Manager and Manager of Corporate Advisory Services, became a partner in Hungerfords in 1976 specialising in Tax and Corporate Advisory Services.

Hungerfords merged with Hancock and Offner in 1981 and during that period I was National Chairman of both Taxation and Corporate Advisory Services. That firm merged with Peat Marwick in 1987 and I became National Chairman for Corporate Advisory Services. In 1988 I joined Bridgestar Pty Ltd, the private investment company of the late James Fairfax AC. In that role I was involved in many different situations in company transactions.

I am currently the Chairman of Bridgestar Pty Ltd, which company has other directors, including a Managing Director, and I am also a joint Executor of the Will of Mr Fairfax. Through the above roles I have had many opportunities to observe and participate in company decision-making.

I have reviewed the papers circulated in respect of future conduct of meetings and documentation. I do not feel competent to comment on the precise wording of the proposals but I fully support the principles set out in these proposals and have seen no areas that I think need change.

With best wishes for the approval and subsequent implementation of these proposals.

Yours sincerely

Allen R Robinson

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